

Renewables

Date: November 06, 2024

ToBSE LimitedThe National Stock Exchange of India LimitedP J Towers,"Exchange Plaza",Dalal Street,Bandra – Kurla Complex,Mumbai – 400 001Bandra (E), Mumbai – 400 051

Scrip Code: 541450

Scrip Code: ADANIGREEN

Dear Sir,

Sub: Equity Investor Presentation

In furtherance to our letter dated October 28, 2024, we submit herewith the presentation for the conference and also being uploaded on website of the Company.

You are requested to take the same on your records.

Thanking You

Yours Faithfully, For, Adani Green Energy Limited

Pragnesh Darji Company Secretary

Adani Green Energy Limited Adani Corporate House, Shantigram, Nr Vaishno Devi Circle, S G Highway Khodiyar, Ahmedabad 382 421 Gujarat, India CIN: L40106GJ2015PLC082007 Tel +91 79 2555 5555 Fax +91 79 2555 5500 investor.agel@adani.com www.adanigreenenergy.com



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Adani Green Energy Limited

Equity Investor Presentation

Nov 2024

AGEL's Solar-Wind Hybrid plants at Jaisalmer, Rajasthan

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 - **3a Origination and Development Readiness**
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- 5 AGEL Investment Rationale

Annexures

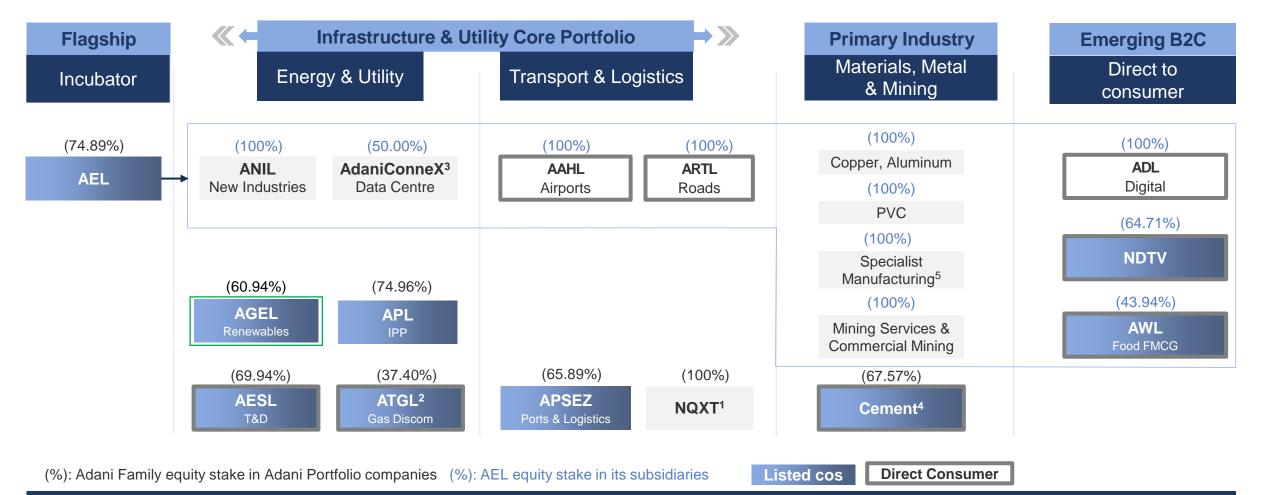
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Adani Portfolio: A World class infrastructure & utility portfolio



adani

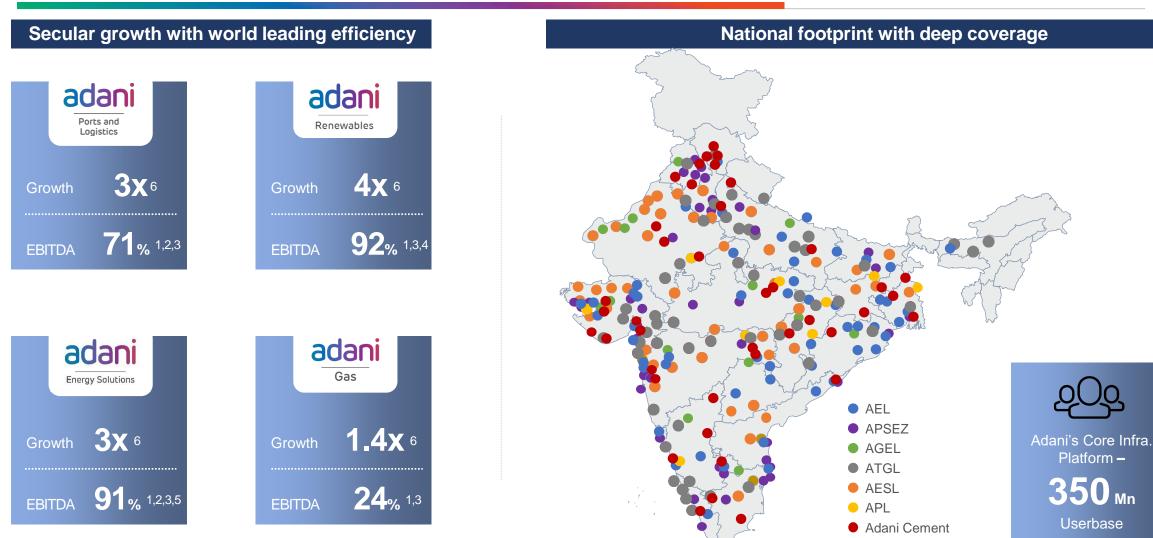


A multi-decade story of high growth centered around infrastructure & utility core

1. NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Adani Cement includes 67.57% stake in Ambuja Cements as on 30th September 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd.| 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ACL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Labs Pvt. Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride I Promoter's holdings are as on 30th September, 2024.

Adani Portfolio: Decades long track record of industry best growth with national footprint





1. Data for FY24; 2. Margin for Indian ports business only I Excludes forex gains/losses; 3. EBITDA: Earning before Interest Tax Depreciation & Amortization I EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business I 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: APSEZ's cargo volume surged from 113 MMT to 408 MMT (14%) between 2014 and 2024, outpacing the industry's growth from 972 MMT to 1539 MMT (5%). AGEL's operational capacity expanded from 0.3 GW to 10.9 GW (57%) between 2016 and 2024, surpassing the industry's growth from 46 GW to 143.6 GW (15%). AESL's transmission length increased from 6,950 ckm to 20,509 ckm (14%) between 2016 and 2024, surpassing the industry's growth from 3,41,551 ckm to 4,85,544 ckm (4%). ATGL expanded its geographical areas from 6 to 52 (27%) between 2015 and 2024, outperforming the industry's growth from 62 to 307 (19%). PBT: Profit before tax I ATGL: Adani Total Gas Limited I APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited | Growth represents the comparison with respective industry segment. Industry source: APSEZ (domestic cargo volume): https://shipmin.gov.in/division/transport-research / Renewable (operational capacity): Installed Capacity Report - Central Electricity Authority (cea.nic.in) / AESL (ckms): National Power Portal (npp.gov.in) / ATGL (GAs): Brochure petroleum.cdr (pngrb.gov.in) / ckms: circuit kilometers GA: Geographical Areas



Adani Portfolio: Repeatable, robust & proven transformative model of investment

adani Renewables

	DEVELOPMENT					OPERATIONS		CONSUMERS		
		A	dani Infra (India) Limited (A	llL)		Operations (AIMSL) ¹		New C.E.O. Consumer Employees I Other Stakeholders		
ACTIVITY	OriginationAnalysis & market intelligenceViability analysis		 Site Development Site acquisition Concessions & regulatory agreements 	ConstructionEngineering & designSourcing & quality		 Operation Life cycle O&M planning Asset Management plan 		 Inspired Purpose & Value Creation Delivering exceptional products & services for elevated engagement Differentiated and many P&Ls 		
PERFORMANCE	India's Largest Commercial Port (at Mundra)		Eungest Private HVDC Line in Asia (Mundra - Mohindergarh)	World's largest Renewable Cluster (at Khavda)		Energy Network Operation Center (ENOC)		Adani's Core Infra. Platform – 350 Mn Userbase		
FAL	Strategic value Mapping		Investment Case Growth Capital – Platform Development Infrastructure Financing Framework			14%		6% Long Term Debt 31% PSU Banks		
CAPITAL MANAGEMENT	Policy, Strategy & Risk Framework	>>>>	Duration Risk Matching Risk Management – Rate & Cu Governance & Assurance Diversified Source of Capital	rency		March 2016 55%		March 2024 19% 2% 28% 1% 28% 1% 6 Pvt. Banks • Bonds • NBFCs & FIs • DII • Global Int. Banks • Capex LC		
ENABLER	Continued Focus & Investment	>>>>	Development	ship Development Initiatives nent in Human Capital		Al enabled Digital Transformation	on	 Power Utility Business - ENOC City Gas Distribution - SOUL Transportation Business - AOCC 		

Note: 1 Adani Environmental Resource Management Services Ltd. (additional company is being proposed)

O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AIMSL: Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company | AIIL: Adani Infra (India) Limited

AGEL: Replicating Group's Simple yet Transformational Business Model



	Secure Sites & Connectivity	Resource Assessment	Construction Readiness		
Development	 ~2,50,000 acres of resource rich sites for renewable in strategic locations ~5+ GW of PSP sites secured "RESOURCE AS VALUE APPROACH" 	50+ GW potential Resource assessment completed	Geotechnical studies & Special studies (AIIL) Evacuation infrastructure readiness and detailed design planning completed, including simulations		
	Must Run Status	Technology enabled O&M	AI Based Learning Capability		
Operations	100% Must Run Portfolio as per Electricity Act, 2003	ENOC Analytics driven O&M with AI based technology enabling high EBITDA margin (92% ⁽¹⁾)	AIMSL – Deploying cutting edge solutions Digital twins for Solar & Wind plants Long term resource forecasting tools		
	Efficient Capital Management	Construction Framework Agreement	IG Ratings & ESG Income		
Sustainable value creation	Access to International markets Diversified sources of funding Elongated maturities up to 20 years	US\$ 3.4 bn Revolving construction facility to ensure fully funded growth	IG rated Issuance – RG1 & RG2 ⁽²⁾ Green Certificates		

Well-positioned for industry leading de-risked growth

Notes: (i) EBITDA margin from power supply in FY24; (ii) Rating by FITCH

ENOC: Energy Network Operations Centre | EBITDA: Earnings before Interest, tax, depreciation & amortization | IG: Investment Grade | AIIL: Adani Infra India Limited | AIMSL: Adani Infra Management Services Pvt Ltd RG1: Restricted Group 1 (ringfenced SPVs) | RG2: Restricted Group 2 (ringfenced SPVs)

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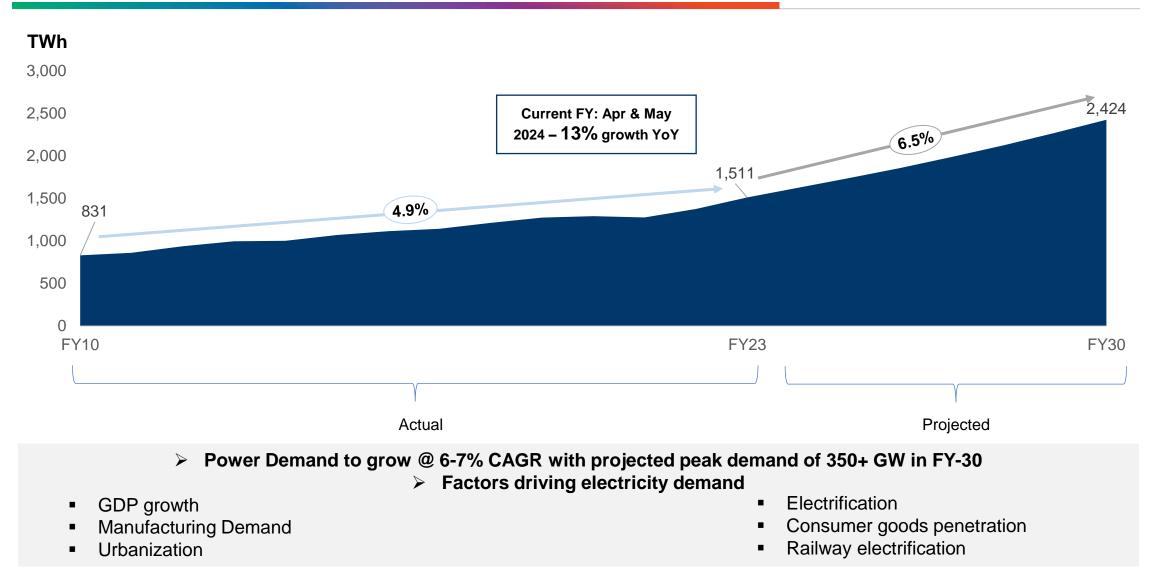
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India: Renewable Growth Opportunity & Adani Green Energy Limited (AGEL): Company Profile

AGEL's Solar plant at Anjar, Gujarat

India power demand growing faster than historical growth rates



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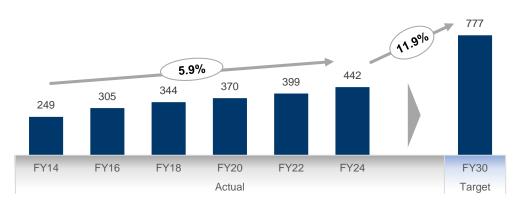
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Robust RE growth so far but much more needed to match the demand growth

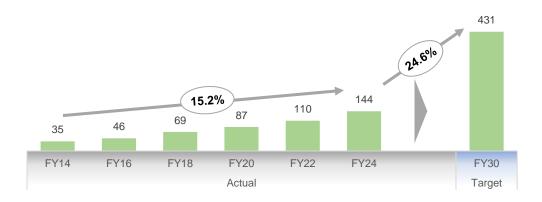
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Total Installed Power Capacity (GW)



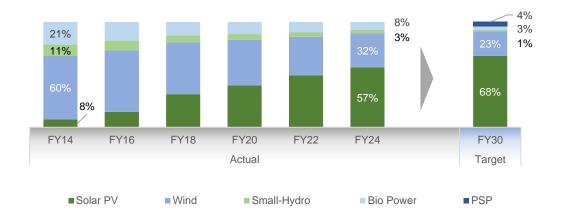
Total Renewable Capacity (GW)



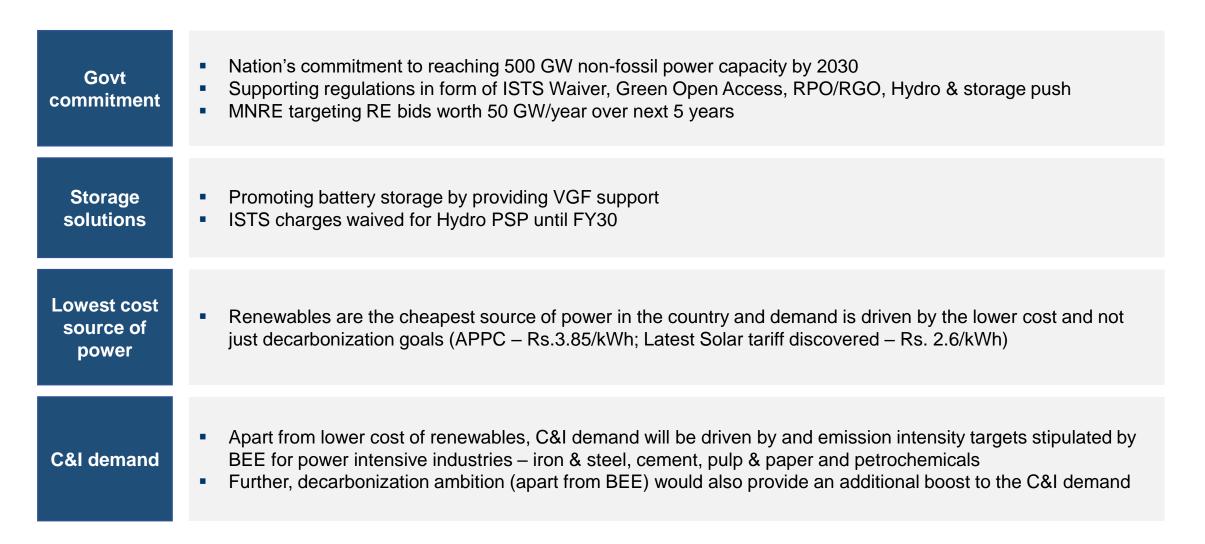
Installed Capacity Mix (%) 45% 67% 86% 55% 33% 14% FY24 FY14 FY16 **FY18** FY20 FY22 FY30 Actual Target

Renewables Other Sources

Renewable energy capacity mix (%)



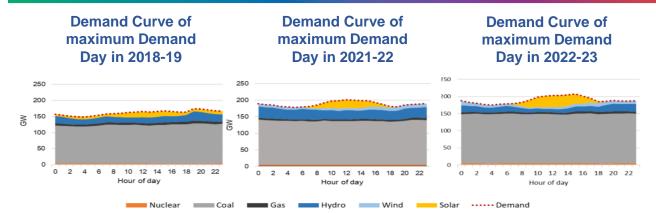
Solar capacity addition of 35 GW & Wind capacity addition of 9 GW per annum required to reach 2030 targets



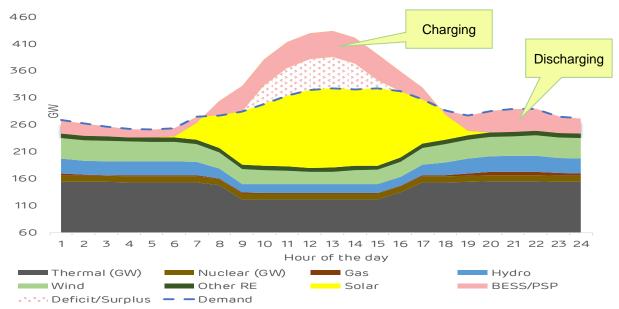
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India: Shifting peak power demand







Policy level interventions has enabled integration of solar thereby shifting the evening peak to day time

- Separation of Agriculture feeders enabling better load management, assured power supply during off-peak hours
- Promotion of solar pumps subsiding solar powered irrigation
- Energy efficiency Ujala scheme, Energy Conservation building code, smart metering

India can solve the supply-demand mismatch by:

- Power demand management shifting power load to daytime
- Flexing thermal and hydro
- Storage Hydro PSP and Batteries

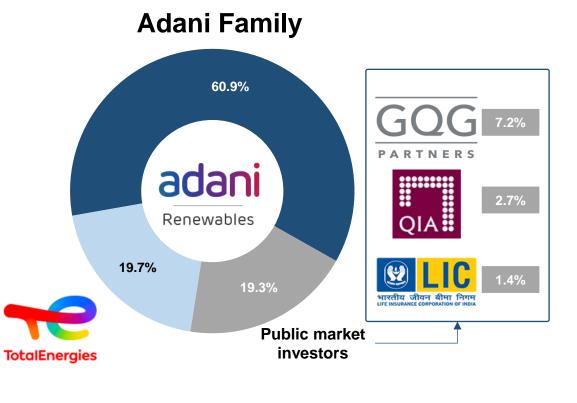
As per CEA Optimal capacity mix, the demand in FY30 to be ~320 GW range, with a supply of ~380 GW. The excess supply will be used to charge **40 GW BESS and 20 GW PSP capacity by 2030**

Load curve to flatten, however significant unmet demand during non-solar hours creates a strong case for Storage

Source CEA optimal mix report, AGEL Internal analysis PSP: Pumped storage project | BESS: Battery Energy Storage System | CEA: Central Electricity Authority Renewables

AGEL: Committed to a sustainable future

Holding Structure



Rating Agency	Rating/Score	RE Sector Ranking ²			
	Kating/Score	Global	India		
FTSE Russell	Score of 4.2 / 5 Constituent of FTSE4Good Index	3	1		
	ESG Risk Rating of 14.3	Top 10	2		
ISS ESG⊳	Score of 77 / 100	Top 5	1		
DRIVING SUSTAINABLE ECONOMIES Climate	Rated 'A-'	Leadership	Leadership		
DRIVING SUSTAINABLE ECONOMIES Supply Chain	Rated 'A'	Topmost	Topmost		
S&P Global	Score of 70 / 100	NA	2		
CRISIL An S&P Global Company	Score of 66 / 100	NA	1		

ESG Ratings

Robust foundation for a sustainable growth backed by strong sponsorship and strategic partnerships

1. Shareholding by funds managed by GQG Partners

2. The rankings represent AGEL's ranking (Global/India) in Renewable Energy sector/Alternative Electricity sector (Power Sector in case of CRISIL) Note: Shareholding details as on Sep 30, 2024

AGEL: Leading India's energy transition

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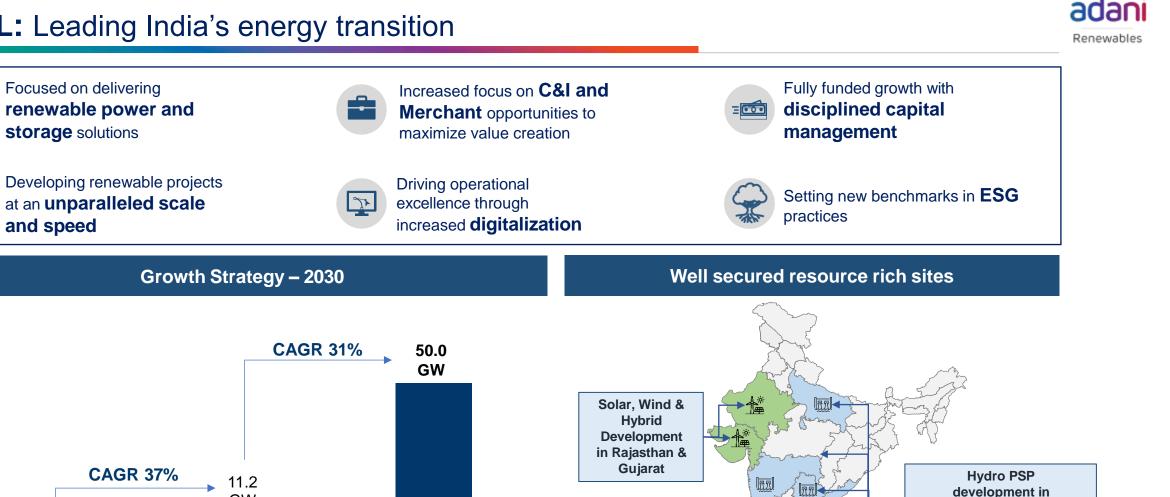
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and speed

2.0

GW

**FY19A** 



Fully secured growth path to 50 GW by 2030

FY30E

GW

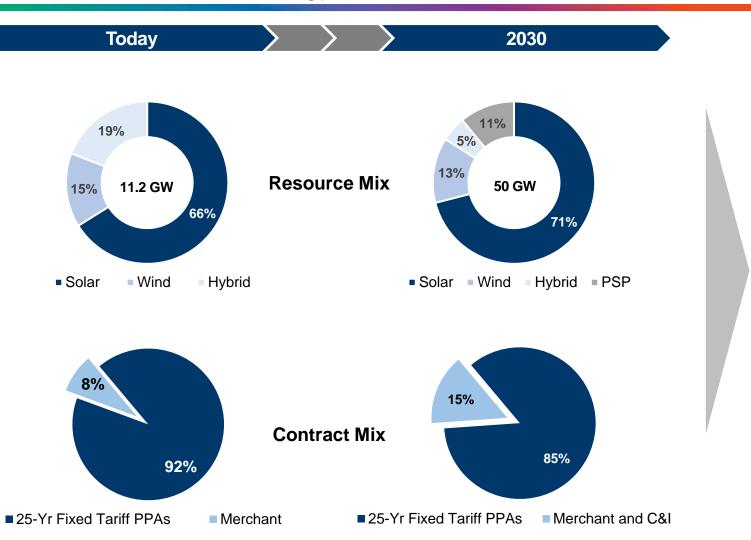
H1 FY25A

Maharashtra, Andhra

Pradesh, Telangana, Tamil

Nadu & Uttar Pradesh

#### AGEL: Renewable energy portfolio evolution up to 2030



100% Must-run Portfolio

- 25-Year Fixed tariff PPAs to contribute majority of the portfolio
- Attractive tariffs in merchant and C&I
- Strong counterparty profile across the portfolio

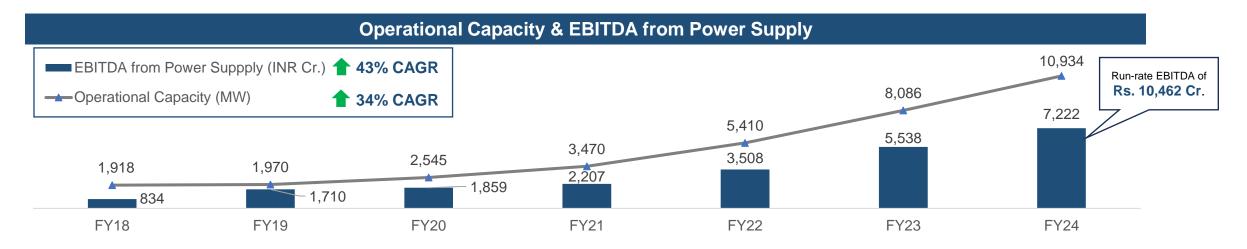
#### High-grading renewable portfolio to deliver higher margins while maintaining a predictable cashflow profile

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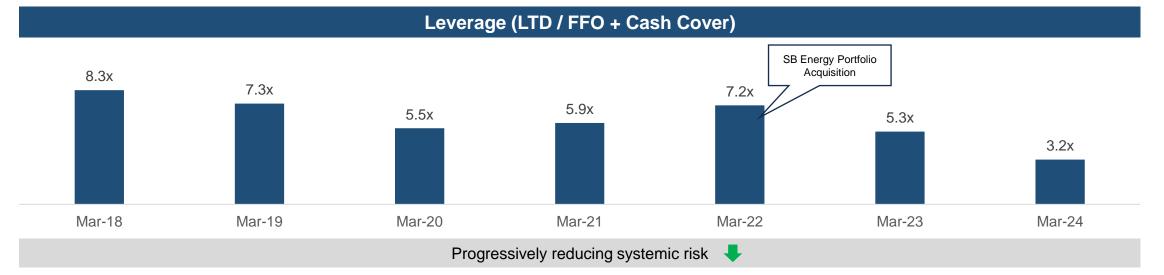
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#### AGEL: Growth & cash generation capability de-risked

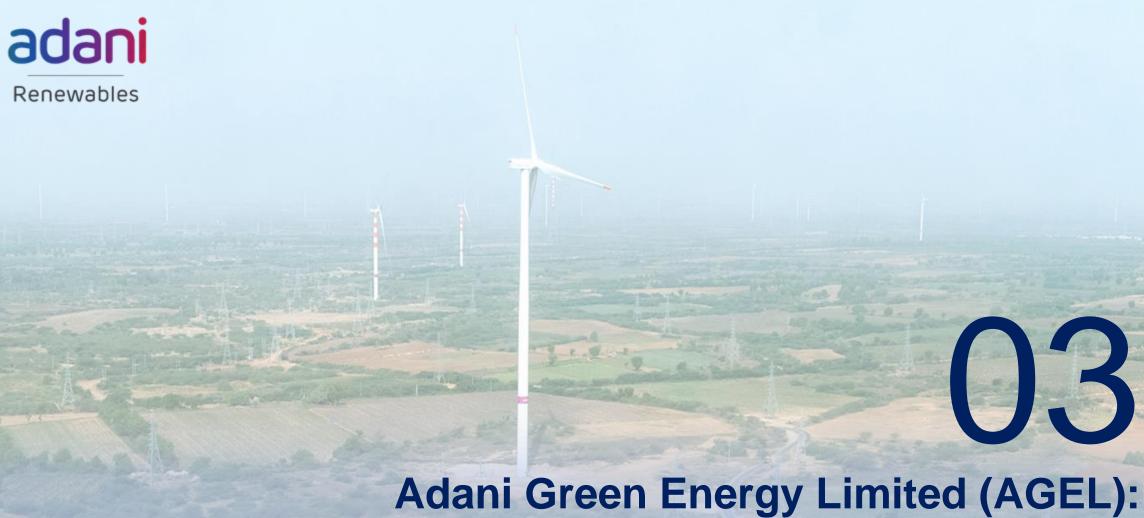
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Steadily increasing operating base thereby reducing the overall portfolio risk coupled with best-in-class EBITDA growth



LTD: Long term debt | FFO: Funds flow from operations (= EBITDA – tax – finance cost) | CC: Cash Coverage (= Cash & bank balances + Balances held as Margin Money or security against borrowings + Financial Assets Investments | O&M: Operations & Maintenance EBITDA: Earnings before interest, tax, depreciation & amortisation



**Business Strategy** 

AGEL's Dayapar Wind Cluster, Gujarat

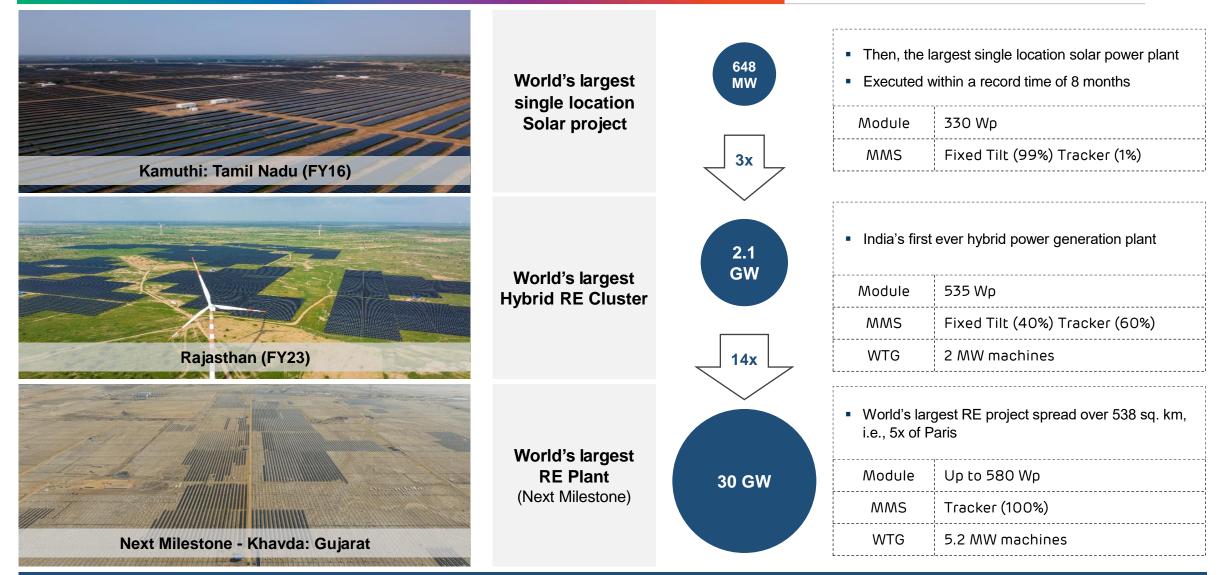


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3a. Origination and Development Readiness

#### Expertise in developing mega scale renewable energy projects





Consistently setting new benchmarks for renewable energy industry with unmatched speed & scale of execution

#### Khavda: World's largest single-location renewable energy project



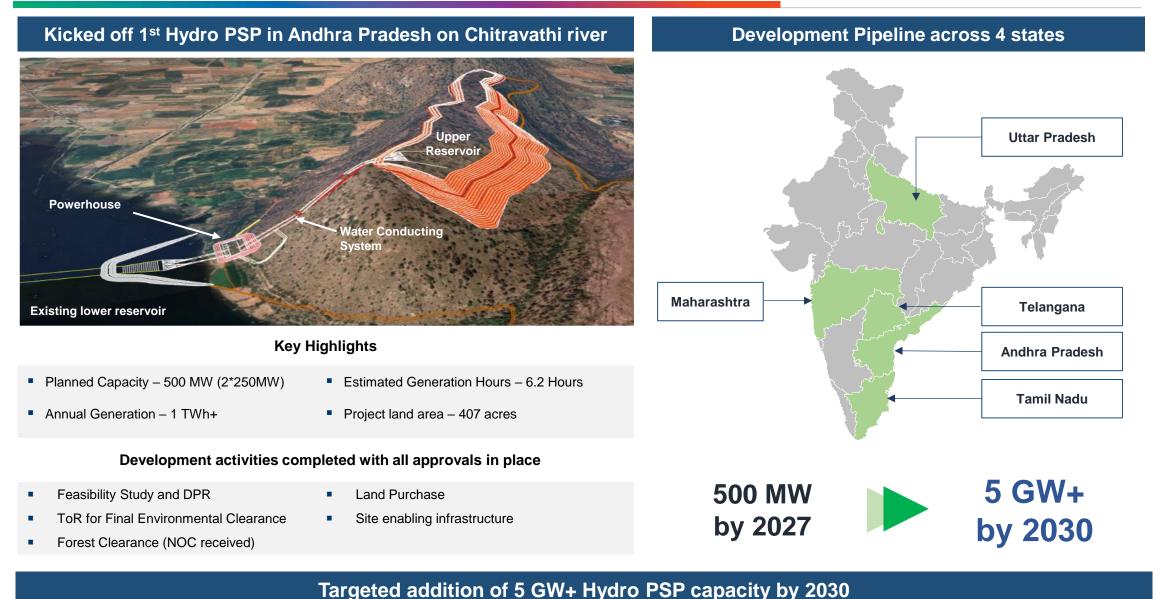
| Strategically located in Resource rich region of Gujarat                            | A Rene                                                                                       | wable Energy Marvel in the Making                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Khavda                                                                              | Significant Scale<br>Efficiencies                                                            | <ul> <li>All projects to be developed on contiguous land in Khavda<br/>Renewable Park</li> <li>Significant scale efficiencies in construction &amp; O&amp;M</li> </ul>                                                                                                                                                                                 |
|                                                                                     | Well Planned<br>Evacuation                                                                   | <ul> <li>Advance phase wise evacuation planning matching<br/>AGEL's project timelines</li> <li>Connection to central grid and existing green corridor<br/>through high-capacity transmission lines including 765 kV</li> </ul>                                                                                                                         |
| Spread across 538<br>sq. km – 5x of Paris                                           | Advance Design<br>planning<br>Customized to the<br>terrain<br>Backed by<br>extensive studies | <ul> <li>Topography survey</li> <li>Geotechnical Investigation<br/>for Soil</li> <li>Seismic Study</li> <li>Centrifuge Study</li> <li>Area Drainage Study</li> <li>Soil improvement Tests<br/>for WTG foundation</li> <li>Customized design<br/>planning for Cable laying,<br/>piling, extra high voltage<br/>(EHV) substation and<br/>more</li> </ul> |
| Arid, non-cultivable contiguous land perfectly suited for mega scale RE development | Innovative execution                                                                         | <ul> <li>Deploying robotics and digitalization to deliver projects at<br/>an unprecedented scale and speed</li> </ul>                                                                                                                                                                                                                                  |
| Solar irradiation of ~2,060 kWh/m <sup>2</sup><br>Solar CUF of 33% Wind CUF of 35%+ | 2.25 GV<br>Operationa                                                                        |                                                                                                                                                                                                                                                                                                                                                        |

Unprecedented scale and speed of execution with project management, execution & assurance through AIIL

CUF: Capacity Utilization Factor | AIIL: Adani Infra India Limited | Map not to scale

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#### Energy storage development: Hydro pumped storage projects





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#### 3b. Operational Excellence

#### **Operational excellence through Energy Network Operation Center (ENOC)**





- Real time monitoring of operating assets across 12 states through ENOC at Ahmedabad
- Granular performance insights
- Predictive Maintenance optimizing Mean time between failure (MTBF)
- Suggests corrective actions in real time reducing Mean time to repair (MTTR)
- Industrial cloud partnership with Google for ML & AI capabilities



#### Al enabled O&M capability driven by AIMSL leading to improved operations and better forecasting

1. FY24 EBITDA margin from Power supply 2. FY24 Solar CUF

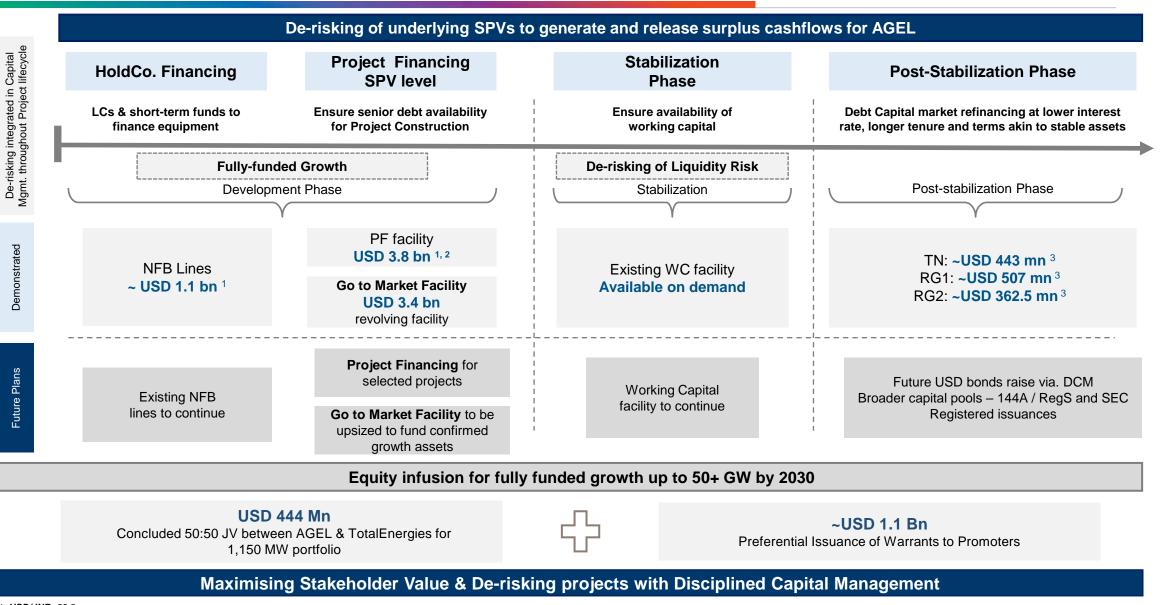
ENOC: Energy Network Operations Centre | O&M: Operations and Maintenance | EBITDA: Earnings before Interest, tax, depreciation & amortization | GW: Gigawatt | CUF: Capacity Utilization Factor on MW<sub>AC</sub>, | AIMSL: Adani Infra Management Services Pvt Ltd



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**3c.** Capital Management Philosophy

#### Replicating Adani Business Model: Capital management philosophy



1. USD/ INR: 83.8

2. Includes INR PF of 297 bn and other ECB of USD 0.22 bn

3. Exchange rate as of transaction date | PF: Project Finance | LC: Letter of Credit | SPV: Special Purpose Vehicle | RG1: Restricted Group 1 | RG2: Restricted Group 2 | NFB: Non-fund based | WC: Working Capital | DCM: Debt Capital Market

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### Adani Green Energy Limited (AGEL): ESG Framework & Commitments

AGEL's Solar-Wind Hybrid plants at Jaisalmer, Rajasthan (bifacial modules with horizontal single axis trackers)

#### Assurance backed ESG framework





|                                 | Guiding principles                                                                                 |                                                                  |
|---------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| United Nations<br>Global Compac | SBTi   Biodiversity                                                                                | y Green Bond Performance                                         |
|                                 | Disclosure Standard                                                                                | S                                                                |
| TCFD                            | TNFD GRI Standards CDP disclos                                                                     | sure BRSR SASB                                                   |
| E – Biodiv                      | onment & Energy as part of IMS policy<br>rersity Policy                                            | 7 AFFORDABLE AND<br>CLEAN ENERGY 8 DECENT WORK AND               |
| – Huma                          | ative Action Policy (EV Support & Action)<br>n Rights Policy<br>prate Social Responsibility Policy |                                                                  |
| – Board                         | Diversity<br>of Conduct                                                                            | 9 INDUSTRY, INNOVATION<br>13 CLIMATE<br>13 CLIMATE<br>14 CLIMATE |
| $\checkmark$                    | ed Party Transaction Policy                                                                        |                                                                  |

ESG: Environmental, Social & Governance I GRI: Global Reporting Initiative I CDP: Carbon Disclosure Project I TCFD: Task Force on Climate-Related Financial Disclosures I UNSDG: United Nations Sustainable Development Group CSR: Corporate Social Responsibility I SASB: Sustainability Accounting Standards Board I BRSR: Business Responsibility and Sustainability Reporting I IMS: Integrated Management System that essentially combines TNFD: Taskforce on Nature-related Financial Disclosures I SBTi: Science based targets initiative

#### AGEL: ESG updates



| Material Topic                    | Targets                                                                                                                                             | Key ESG Initiatives/Achievements                                                                                                                                                                                                                                                                                                                                                                                                      | Focus area<br>UN SDGs                        |
|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Climate Change                    | Committed to avoid GHG emissions<br>through development<br>of <b>50 GW</b> RE<br>project by 2030<br>Committed to adopt<br><b>65</b> %<br>EV by FY30 | <ul> <li>Climate Change</li> <li>10.1 Mn ton CO<sub>2</sub> emission avoided in H1 FY25</li> <li>GHG emission reduction: 99.8% less emission intensity per unit of generation (0.0016 GHG tCO<sub>2</sub> / MWh) in H1 FY25 v/s Indian grid average of 0.72 tCO<sub>2</sub> / MWh</li> <li>Achieved 19% against 65% EV commitment by FY30</li> <li>Committed for Net Zero with SBTi</li> </ul>                                        | 7 AFFORDABLE AND<br>CLEAN ENERGY             |
| Resource<br>conservation          | Net Water positive status for<br><b>100</b> %<br>operating plants by FY26                                                                           | <ul> <li>Resource Management</li> <li>98.9% less Fresh Water consumption per unit of generation (0.037 kl/MWh) in H1 FY25 as against 3.5 kl / MWh, statutory limit for thermal power</li> <li>100% of AGEL's operating capacity is single-use plastic free under CII Plastic Protocol</li> <li>Zero waste to landfill certified for all operational sites</li> <li>Water Positive for all operating plants more than 200MW</li> </ul> | 8 DECENT WORK AND<br>ECONOMIC GROWTH         |
|                                   | Zero-Waste-to-Landfill (ZWL)<br>certified for<br><b>100</b> %<br>of operating plants                                                                | <ul> <li>Occupational Heath and Safety</li> <li>1.7 Mn continuous safe man hours, 0.25 LTIFR and 80,362 safety training hours in H1 FY25</li> <li>Supply Chain</li> <li>Maintaining ESG evaluation for 100% critical suppliers.</li> </ul>                                                                                                                                                                                            | 9 INDUSTRY, INNOVATION<br>AND INFRASTRUCTURE |
| Occupational<br>Health and Safety | <b>O</b><br>Zero harm and Zero leak                                                                                                                 | <ul> <li>With an aim to reduce Scope 3 emissions, AGEL extensively engaged with the suppliers leading to 91% of manufacturing suppliers disclosing their GHG emissions through CDP supply chain program.</li> <li>Sustainable Livelihood</li> <li>4,881 direct/indirect job opportunities provided in H1 FY25</li> </ul>                                                                                                              | 13 CLIMATE                                   |

#### **AGEL:** Strong governance framework



| Key governance<br>areas                                            | Key highlights                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ESG governance structure                                                                                                                                                                                                                                                                                                                  |  |  |
|--------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Board independence & diversity                                     | <ul> <li>50% Independent Directors</li> <li>10% Women Directors (to be increased to 33% in longer term)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                      | Corporate Responsibility<br>Committee at Board level                                                                                                                                                                                                                                                                                      |  |  |
| Corporate<br>responsibility, CSR &<br>Nomination &<br>Remuneration | <ul> <li>Corporate Responsibility Committee in place with 100% Independent Directors to provide assurance on ESG aspects</li> <li>Corporate Social Responsibility Committee in place with 67% Independent Directors</li> <li>Nomination and Remuneration Committee with 75% Independent Directors (100% Non-Executive/ Non-Promoter)</li> </ul>                                                                                                                                                                                                         | ESG Apex<br>Committee ESG<br>Mentors                                                                                                                                                                                                                                                                                                      |  |  |
| Audit oversight                                                    | <ul> <li>Audit Committee consisting of 83% Independent Directors (100% non-promoter/ non-executive)</li> <li>Statutory Auditors : SRBC &amp; Co. (EY) and Dharmesh Parikh &amp; Co. (Joint Auditors)</li> </ul>                                                                                                                                                                                                                                                                                                                                         | ► ESG Head                                                                                                                                                                                                                                                                                                                                |  |  |
| Risk management                                                    | <ul> <li>Risk Management Committee in place with 50% Independent Directors (75% Non-Executive, Non-Promoter)</li> <li>Sub-Committees of Risk Management Committee with at least 50% independent directors         <ul> <li>Information Technology &amp; Data Security Committee (67% independent directors)</li> <li>Mergers &amp; Acquisitions Committee (67% independent directors)</li> <li>Legal, Regulatory &amp; Tax Committee (100% independent directors)</li> <li>Reputation Risk Committee (67% independent directors)</li> </ul> </li> </ul> | <ul> <li>Roles &amp; responsibilities of ESG Apex<br/>Committee</li> <li>Provide organizational vision and overall<br/>direction to ESG program</li> <li>Review and approval on public<br/>disclosures on ESG (annual report,<br/>sustainability report, special disclosures)</li> <li>Allocate resources required by ESG Core</li> </ul> |  |  |
| Related party<br>transactions                                      | <ul> <li>Detailed Policy in place for Related Party Transactions (RPT) to ensure all RPTs are on 'arms' length' basis</li> <li>All RPTs are reviewed by the Audit Committee and are duly disclosed in the annual report</li> <li>Material related party transactions undertaken after seeking prior shareholder approval, wherein related parties including promoter group cannot vote</li> </ul>                                                                                                                                                       | <ul> <li>Working Group</li> <li>Implementation of ESG Strategy</li> <li>Roles &amp; responsibilities of ESG Mentors</li> </ul>                                                                                                                                                                                                            |  |  |
| Stakeholders'<br>relationship<br>Anti corruption & code            | <ul> <li>Stakeholders Relationship Committee in place with 67% Independent Directors</li> <li>Anti Corruption policy in place with Zero tolerance of corruption</li> <li>Code Of Conduct For Board Of Directors And Senior Management in place</li> </ul>                                                                                                                                                                                                                                                                                               | <ul> <li>Provide specific guidance and operational<br/>insights to ESG Core Working Group and<br/>ESG Champions</li> </ul>                                                                                                                                                                                                                |  |  |
| of conduct                                                         | <ul> <li>Insider Trading Code in Place</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <ul> <li>Undertake quarterly review of activities<br/>led by ESG Champions</li> </ul>                                                                                                                                                                                                                                                     |  |  |



# 05

## **Investment Rationale**

AGEL's Solar-Wind Hybrid plants at Jaisalmer, Rajasthan

#### Key Investment Highlights



| Development &<br>Execution Excellence | <ul> <li>Resource Availability: Strategic sites of 2,50,000 acres for solar and wind plant development and 5+ GW for PSP development backed by comprehensive geotechnical studies, fully prepared evacuation infrastructure, and meticulously crafted design work &amp; resource analysis.</li> <li>Project Management, Execution and Assurance through AIIL: Large team of skilled professionals having specialized knowledge &amp; hands-on experience and 20,000+ vendor network ensuring effective and timely execution.</li> <li>AGEL operational capacity addition has outpaced the industry, achieving a CAGR of 41% in last 5 years (Industry CAGR ~13%) and is on track to achieve its stated target of 50 GW by 2030.</li> </ul> |
|---------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Operational<br>Excellence             | <ul> <li>Analytics-driven O&amp;M approach, anchored by a state-of-the-art ENOC through AIMSL, ensures ~100% plant availability (solar), consistent CUF improvement and cost reduction.</li> <li>Industry-leading EBITDA margins of 92%+ backed by the operational excellence</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Capital Management<br>Philosophy      | <ul> <li>Fully funded growth ensured through Revolving Construction Framework of USD 3.4 bn &amp; Equity infusion of ~USD 1.5 bn through JV with TotalEnergies and Equity infusion by Promoters</li> <li>Growth risk delinked from Credit performance with ring fenced structures</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| ESG                                   | <ul> <li>Ranked 1<sup>st</sup> in RE Sector in Asia and amongst Top 5 in RE Sector globally by ISS ESG in its latest ESG assessment</li> <li>Apart from driving decarbonization of the grid, focused on Water positivity, SUP Free, Zero Waste to Landfill &amp; No net loss of Biodiversity</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Strong Sponsorship                    | <ul> <li>Pedigree of Adani Family: leadership in infrastructure – energy &amp; utility and transport &amp; logistics sectors</li> <li>Diversified equity base of high quality long only stakeholders</li> <li>Supply chain reliability with backward integration of solar and wind manufacturing at the portfolio level</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                       | Strong de-risked model supported by world leading ESG ratings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

AllL: Adani Infra India Limited; AlMSL: Adani Infra Management Services Pvt Ltd; CUF: Capacity Utilization Factor; EBITDA: Earnings before Interest, Tax, Depreciation & Amortization; ENOC: Energy Network Operations Centre, O&M: Operations and Maintenance, PPA: Power Purchase Agreement, ESG: Environment, social and governance; JV: Joint Venture, SUP: Single Use Plastic

# Annexures

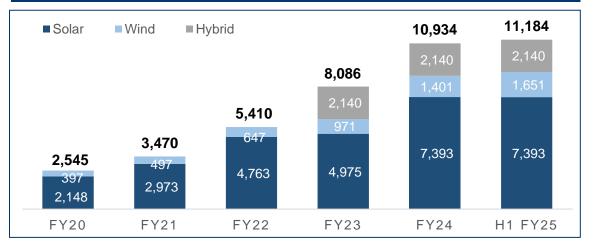
AGEL: Operational & Financial Performance



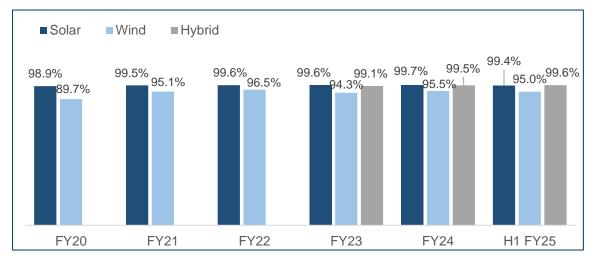
#### **AGEL: Operational Performance**



#### **Operational Capacity (MW AC – PPA capacity)**

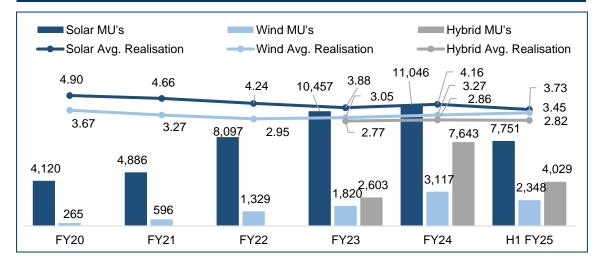


#### **Plant Availability**

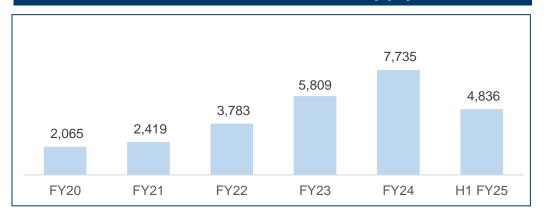


#### CUF % (AC) Wind ■ Hybrid Solar 42.9% 40.7% 35.7% 35.5% 30.8% 29.4% 26.8% 26.7% 24.7% 25.2% 24.5% 23.8% 23.9% 22.6% 22.5% FY20 FY21 FY22 FY23 FY24 H1 FY25

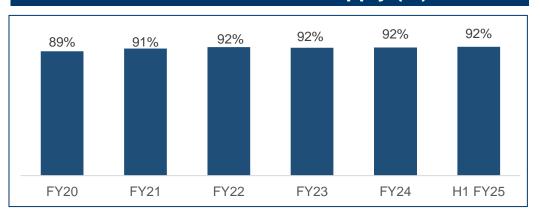
#### Volume (MUs) & Average Realization (Rs/kwh)



#### **AGEL:** Financial Performance

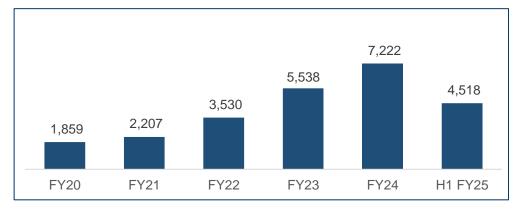


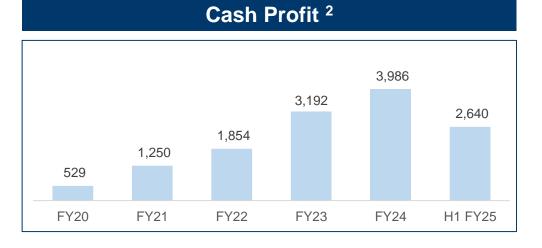
#### Revenue from Power Supply



#### EBITDA from Power Supply (%)

#### EBITDA from Power Supply <sup>1</sup>





#### 1. **EBITDA from Power Supply =** Revenue from Power Supply + Carbon credit income (part of Other Operating Income) + prompt payment discount - Employee Benefit Expenses excluding overseas expenses – Other Expenses excluding loss on sale of assets and such one-off expenses.

2. Cash Profit = PAT + Depreciation + Deferred Tax + Exceptional Items + Distribution to TOTAL (which is part of finance cost as per IndAS) – other non-cash adjustments

# Annexures

AGEL: Asset Level Details



#### Asset Level Details: Operational

|              |                     | <b></b> | Contracted Capacity | Capacity | <b>-</b> | COD/           | Counterparty                                                                                                                                         | PPA  |
|--------------|---------------------|---------|---------------------|----------|----------|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| SPV          | Project Location    | Туре    | (AC)                | (DC)     | Tariff   | Capitalization | Name                                                                                                                                                 | Term |
|              | Tamil Nadu (AGETNL) | Solar   | 216                 | 260      | 7.01     | Mar-16         | TANGEDCO                                                                                                                                             | 25   |
|              | Tamil Nadu (RSPL)   | Solar   | 72                  | 86       | 7.01     | Feb-16         | TANGEDCO                                                                                                                                             | 25   |
| AGETNL       | Tamil Nadu (KREL)   | Solar   | 72                  | 86       | 7.01     | Mar-16         | TANGEDCO                                                                                                                                             | 25   |
|              | Tamil Nadu (KSPL)   | Solar   | 216                 | 260      | 7.01     | Sep-16         | TANGEDCO                                                                                                                                             | 25   |
|              | Tamil Nadu (RREL)   | Solar   | 72                  | 86       | 7.01     | Sep-16         | TANGEDCO                                                                                                                                             | 25   |
|              | Karnataka           | Solar   | 240                 | 302      | 4.56     | Mar-18         | Karnataka ESCOMS                                                                                                                                     | 25   |
| AGEUPL       | Uttar Pradesh       | Solar   | 50                  | 60       | 5.07     | May-19         | UPPCL                                                                                                                                                | 25   |
| KSPPL        | Karnataka           | Solar   | 20                  | 23       | 4.36     | Jan-18         | BESCOM                                                                                                                                               | 25   |
|              | Punjab              | Solar   | 100                 | 105      | 5.88     | Jan-17         | PSPCL                                                                                                                                                | 25   |
| וחסס         | Uttar Pradesh       | Solar   | 50                  | 70       | 4.78     | Jul-17         | NTPC                                                                                                                                                 | 25   |
| PDPL         | Andhra Pradesh      | Solar   | 50                  | 70       | 5.13     | Oct-17         | NTPC                                                                                                                                                 | 25   |
|              | Rajasthan           | Solar   | 20                  | 26       | 4.36     | Nov-17         | NTPC                                                                                                                                                 | 25   |
|              | Telangana           | Solar   | 50                  | 66       | 4.67     | Dec-17         | NTPC                                                                                                                                                 | 25   |
|              | Telangana           | Solar   | 50                  | 66       | 5.19     | Dec-17         | NTPC                                                                                                                                                 | 25   |
|              | Karnataka           | Solar   | 100                 | 140      | 4.79     | Jan-18         | NTPC                                                                                                                                                 | 25   |
| DOEDI        | Chhattisgarh        | Solar   | 100                 | 147      | 4.43     | Mar-18         | SECI                                                                                                                                                 | 25   |
| PSEPL        | Karnataka           | Solar   | 50                  | 66       | 4.86     | Feb-18         | TANGEDCOTANGEDCOTANGEDCOTANGEDCOKarnataka ESCOMSUPPCLBESCOMPSPCLNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPCNTPC | 25   |
|              | Karnataka           | Solar   | 40                  | 56       | 4.43     | May-18         | SECI                                                                                                                                                 | 25   |
|              | Karnataka           | Solar   | 10                  | 13       | 5.35     | Oct-17         | GESCOM                                                                                                                                               | 25   |
|              | Maharashtra         | Solar   | 20                  | 29       | 4.16     | Mar-18         | SECI                                                                                                                                                 | 25   |
| Wardha Solar | Karnataka           | Solar   | 350                 | 515      | 4.43     | May-18         | SECI                                                                                                                                                 | 25   |
| ARERJL       | Rajasthan           | Solar   | 200                 | 281      | 2.71     | Aug-19         | MSEDCL                                                                                                                                               | 25   |
| ASEFPL       | Rajasthan           | Solar   | 50                  | 72       | 2.54     | Jul-20         | SECI                                                                                                                                                 | 25   |
| EUPL         | Uttar Pradesh       | Solar   | 50                  | 55       | 9.27     | Oct-21         | UPPCL                                                                                                                                                | 25   |
| TNUPL        | Uttar Pradesh       | Solar   | 50                  | 55       | 7.02     | Aug-21         | UPPCL                                                                                                                                                | 25   |

Solar

Hybrid

Wind

#### Asset Level Details: Operational (contd.)

|          | Desired thereit  |       | Contracted Capacity | Capacity |        | COD/           | Counterparty | PPA  |
|----------|------------------|-------|---------------------|----------|--------|----------------|--------------|------|
| SPV      | Project Location | Туре  | (AC)                | (DC)     | Tariff | Capitalization | Name         | Term |
| PNCEL    | Punjab           | Solar | 20                  | 21       | 8.7    | Mar-21         | PSPCL        | 25   |
| PNREL    | Punjab           | Solar | 10                  | 10.5     | 8.65   | Feb-21         | PSPCL        | 25   |
| KNSSEPL  | Karnataka        | Solar | 5                   | 6.3      | 4.36   | Oct-21         | GESCOM       | 25   |
| KNIVSEPL | Karnataka        | Solar | 20                  | 25       | 4.36   | Mar-21         | BESCOM       | 25   |
| KNBSEPL  | Karnataka        | Solar | 20                  | 25       | 4.36   | Feb-21         | BESCOM       | 25   |
| KNMSEPL  | Karnataka        | Solar | 20                  | 25       | 4.36   | Mar-21         | HESCOM       | 25   |
| Gulbarga | Karnataka        | Solar | 5                   | 5.5      | 8.37   | Jul-21         | HESCOM       | 25   |
| Bagalkot | Karnataka        | Solar | 5                   | 5.5      | 8.46   | Oct-21         | UPPCL        | 25   |
| ASEJTL   | Rajasthan        | Solar | 50                  | 74       | NA     | Nov-20         | Merchant     | NA   |
| ASEKTPL  | Gujarat          | Solar | 100                 | 150      | 2.44   | Dec-20         | GUVNL        | 25   |
| ASECOL   | Uttar Pradesh    | Solar | 25                  | 37       | 3.08   | Jan-21         | NPCL         | 25   |
| ASEKOL   | Gujarat          | Solar | 150                 | 225      | 2.67   | Jan-21         | GUVNL        | 25   |
| SEIL     | Uttar Pradesh    | Solar | 20                  | 23       | 7.54   | Jan-21         | UPPCL        | 25   |
| ASEFPL   | Uttar Pradesh    | Solar | 100                 | 145      | 3.21   | Feb-21         | UPPCL        | 25   |
| SRRPL    | Telangana        | Solar | 50                  | 57.5     | 5.37   | Oct-17         | TSSPDCL      | 25   |
| DTTPL    | Telangana        | Solar | 25                  | 25.94    | 5.17   | Sep-17         | TSSPDCL      | 25   |
| SSTPL    | Telangana        | Solar | 50                  | 57.5     | 5.26   | Oct-17         | TSSPDCL      | 25   |
| ASECOL   | Uttar Pradesh    | Solar | 50                  | 73       | 3.07   | Apr-21         | UPPCL        | 25   |
| ASEJFPL  | Rajasthan        | Solar | 100                 | 145      | 2.63   | Nov-18         | SECI         | 25   |
| ASEJFPL  | Rajasthan        | Solar | 200                 | 290      | 2.48   | Jul-19         | SECI         | 25   |
| ASEJTPL  | Rajasthan        | Solar | 300                 | 435      | 2.45   | Oct-18         | SECI         | 25   |
| ASEAPSPL | Andhra Pradesh   | Solar | 250                 | 375      | 2.73   | Mar-20         | NTPC         | 25   |

Solar

Hybrid

Wind

#### Asset Level Details: Operational (contd.)

|          |                  | Deciset Logation Turne Contracted Capacity | Capacity | <b>T</b> - <i>n</i> <b>i</b> 66 | COD/   | Counterparty   | PPA              |      |
|----------|------------------|--------------------------------------------|----------|---------------------------------|--------|----------------|------------------|------|
| SPV      | Project Location | Туре                                       | (AC)     | (DC)                            | Tariff | Capitalization | Name             | Term |
| ASEKANPL | Karnataka        | Solar                                      | 200      | 300                             | 2.82   | Dec-19         | SECI             | 25   |
| ASEAPSPL | Andhra Pradesh   | Solar                                      | 350      | 455                             | 4.63   | Jul-17         | NTPC             | 25   |
| ASERJOPL | Rajasthan        | Solar                                      | 300      | 453                             | 2.48   | Jun-21         | NTPC             | 25   |
| VEIPL    | Odisha           | Solar                                      | 40       | 40                              | 4.24   | Dec-19         | SECI             | 25   |
|          | Rajasthan        | Solar                                      | 150      | 215                             | 2.61   | Nov-22         | SECI             | 25   |
| ASEJA2PL | Rajasthan        | Solar                                      | 62       | 87                              | NA     | Mar-23         | Merchant         | NA   |
|          | Rajasthan        | Solar                                      | 88       | 125                             | NA     | Oct-23         | Merchant<br>SECI | NA   |
| AGE24AL  | Quiant           | Oalar                                      | 351      | 481                             | 0.40   | Feb-24         |                  | 05   |
| AGE24AL  | Gujarat          | Solar                                      | 149      | 204                             | 2.42   | Mar-24         | SECI             | 25   |
|          | Quianat          | 0 al an                                    | 200      | 274                             | 0.40   | Feb-24         |                  | 05   |
| AGE24BL  | Gujarat          | Solar                                      | 300      | 411                             | 2.42   | Mar-24         | SECI             | 25   |
| ASERJ2PL | Rajasthan        | Solar                                      | 180      | 247                             | 2.65   | Mar-24         | SECI             | 25   |
| AJENJZEL | Rajasthan        |                                            | 150      | 213                             | 2.65   | Mar-24         |                  |      |
| AGE25AL  | Gujarat          | Solar                                      | 225      | 308                             | 2.42   | Mar-24         | SECI             | 25   |
| AGE25BL  | Gujarat          | Solar                                      | 500      | 685                             | 2.42   | Mar-24         | SECI             | 25   |
| AGE26BL  | Gujarat          | Solar                                      | 100      | 137                             | 2.42   | Mar-24         | SECI             | 25   |
| ARE55L   | Gujarat          | Solar                                      | 13       | 17                              | NA     | Mar-24         | Merchant         | NA   |
| AHEJ5L   | Gujarat          | Solar                                      | 25       | 34                              | NA     | Mar-24         | Merchant         | NA   |
| AGE24L   | Gujarat          | Solar                                      | 25       | 34                              | NA     | Mar-24         | Merchant         | NA   |
| AGE25CL  | Gujarat          | Solar                                      | 25       | 34                              | NA     | Mar-24         | Merchant         | NA   |
| ARE56L   | Gujarat          | Solar                                      | 25       | 34                              | NA     | Mar-24         | Merchant         | NA   |
| ASEJ6PL  | Gujarat          | Solar                                      | 25       | 34                              | NA     | Mar-24         | Merchant         | NA   |
| ARE57L   | Gujarat          | Solar                                      | 13       | 17                              | NA     | Mar-24         | Merchant         | NA   |
| ARE41L   | Gujarat          | Solar                                      | 13       | 17                              | NA     | Mar-24         | Merchant         | NA   |
| AGE26AL  | Gujarat          | Solar                                      | 13       | 17                              | NA     | Mar-24         | Merchant         | NA   |
|          | Total Solar      |                                            | 7,393    | 10,106                          | 3.67   |                |                  |      |

Solar

Hybrid

Wind

#### Asset Level Details: Operational (contd.)

|                 |                  | <b>—</b> | Contracted Capacity | Capacity | T:66   | COD/           | Counterparty                                                                                                                                                                                                                                                                                                                                          | PPA  |
|-----------------|------------------|----------|---------------------|----------|--------|----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|
| SPV             | Project Location | Туре     | (AC)                | (DC)     | Tariff | Capitalization | Name         MPPMCL         GUVNL         GUVNL         MUPL         SECI         MSEDCL         SECI         PTC India Ltd         PTC India Ltd         Merchant         SECI         SECI         Merchant         Merchant         Merchant         Merchant         Merchant         Merchant         Merchant         Merchant         Merchant | Term |
| AGEL – Lahori   | Madhya Pradesh   | Wind     | 12                  | 12       | 5.92   | Mar-16         | MPPMCL                                                                                                                                                                                                                                                                                                                                                | 25   |
| AWEGPL          | Gujarat          | Wind     | 30                  | 30       | 4.19   | Mar-17         | GUVNL                                                                                                                                                                                                                                                                                                                                                 | 25   |
| AWEGPL          | Gujarat          | Wind     | 18                  | 18       | 3.46   | Mar-17         | GUVNL                                                                                                                                                                                                                                                                                                                                                 | 25   |
| AREKAL          | Gujarat          | Wind     | 12                  | 12       | 3.46   | Feb-19         | MUPL                                                                                                                                                                                                                                                                                                                                                  | 25   |
| AWEKOL - SECI 1 | Gujarat          | Wind     | 50                  | 50       | 3.46   | Nov-19         | SECI                                                                                                                                                                                                                                                                                                                                                  | 25   |
| AWEKSL          | Gujarat          | Wind     | 75                  | 75       | 2.85   | Jan-20         | MSEDCL                                                                                                                                                                                                                                                                                                                                                | 25   |
| AWEKOL - SECI 2 | Gujarat          | Wind     | 50                  | 50       | 2.65   | Mar-20         | SECI                                                                                                                                                                                                                                                                                                                                                  | 25   |
| WORL - INOX 1   | Gujarat          | Wind     | 50                  | 50       | 3.46   | Apr-19         | PTC India Ltd                                                                                                                                                                                                                                                                                                                                         | 25   |
| WTRL - INOX 2   | Gujarat          | Wind     | 50                  | 50       | 3.46   | May-19         | PTC India Ltd                                                                                                                                                                                                                                                                                                                                         | 25   |
| WFRL – INOX     | Gujarat          | Wind     | 50                  | 50       | NA     | Jul-19         | Merchant                                                                                                                                                                                                                                                                                                                                              | 25   |
| AWEKTL          | Gujarat          | Wind     | 250                 | 250      | 2.82   | Mar-21         | SECI                                                                                                                                                                                                                                                                                                                                                  | 25   |
| AWEMP1          | Madhya Pradesh   | Wind     | 324                 | 324      | 2.83   | Sep-22         | SECI                                                                                                                                                                                                                                                                                                                                                  | 25   |
| AGE FIVE LTD    | Gujarat          | Wind     | 130                 | 130      | 2.83   | Jun-23         | SECI                                                                                                                                                                                                                                                                                                                                                  | 25   |
|                 |                  |          | 100                 | 100      | NA     | Jun-23         | Merchant                                                                                                                                                                                                                                                                                                                                              | NA   |
| AWEKFL          | Gujarat          | Wind     | 74                  | 74       | NA     | Oct-23         | Merchant                                                                                                                                                                                                                                                                                                                                              | NA   |
|                 |                  |          | 126                 | 126      | NA     | Mar-24         | Merchant                                                                                                                                                                                                                                                                                                                                              | NA   |
| ARE41L          | Gujarat          | Wind     | 250                 | 250      | NA     | July-24        | Merchant                                                                                                                                                                                                                                                                                                                                              | NA   |
|                 | Total Wind       |          | 1,651               | 1,652    | 3.00   |                |                                                                                                                                                                                                                                                                                                                                                       |      |

| SPV                                 | Project Location | Туре   | Contracted Capacity<br>(AC)       | Planned Capacity<br>(AC) | Planned Capacity<br>(DC) | Tariff | Counterparty<br>Name | PPA<br>Term |
|-------------------------------------|------------------|--------|-----------------------------------|--------------------------|--------------------------|--------|----------------------|-------------|
| AHEJOL                              | Rajasthan        | Hybrid | 390                               | Solar: 360               | Solar: 540               | 2.69   | SECI                 | 25          |
|                                     |                  |        |                                   | Wind: 100                | Wind: 100                |        |                      |             |
| AHEJTL &                            | Rajasthan        | Hybrid | 600                               | Solar: 600               | Solar: 840               | 2.69   | SECI                 | 25          |
| AHEJET                              | Rajastilali      | Турпа  |                                   | Wind: 150                | Wind: 150                |        |                      |             |
| ASEJOPL                             | Rajasthan        | Hybrid | 450                               | Solar: 420               | Solar: 630               | 2.67   | SECI                 | 25          |
|                                     |                  |        |                                   | Wind: 105                | Wind: 105                |        |                      |             |
| AHEJFL                              | Rajasthan        | Hybrid | 700                               | Solar: 600               | Solar: 870               | 3.24   | AEML                 | 25          |
|                                     |                  |        |                                   | Wind: 510                | Wind: 510                |        |                      |             |
| Total Hybrid 2.140 2.845 3.745 2.87 |                  |        |                                   |                          |                          |        |                      |             |
|                                     |                  |        | · · · ·                           | 2,843                    | -, -                     | 2.01   |                      |             |
| Total Operational                   |                  |        | 11,184<br>(Effective AC capacity) |                          | 15,503<br>(DC)           | 3.43   |                      |             |

#### Solar

Hybrid

Wind

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#### Investor Relations

VIRAL RAVAL Head - Investor Relations viral.raval@adani.com +91 79 2555 8581 RUTUL SHAH Investor Relations Manager rutul.shah@adani.com







